

County of Los Angeles DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020 (213) 351-5602

Board of Supervisors
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April 19, 2011

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

REQUEST TO APPROVE INCREASES TO THE MAXIMUM CONTRACT SUM OF THE FAMILY PRESERVATION SERVICES CONTRACTS AND AUTHORIZE DELEGATED AUTHORITY TO EXTEND CONTRACT TERM

SUBJECT

Requesting your Board's approval to retroactively execute amendments to increase the Family Preservation (FP) Contracts by \$9,717,848 commensurate with an increase in services without an increase in rates; delegate authority to the Director of the Department of Children and Family Services (DCFS) or Director's designee to increase the maximum contract sum of the FP contracts; to extend the contract term of the FP contracts; and to decrease the maximum annual contract sum in the event of budget allocation reductions. This continues the previously Board approved Title IV-E Waiver second sequence strategy to expand FP services including Upfront Assessments (UFA), Team Decision Making (TDM), and Alternative Response Services (ARS) at DCFS' Emergency Response Command Post (ERCP) and regional offices.

IT IS RECOMMENDED THAT YOUR BOARD:

- 1. Approve Form Amendment (Attachment A) to the specified FP Contracts (Attachment B), which will increase the total contract amounts for the period of July 1, 2010 through June 30, 2011, by \$9,717,848 for increased services without any change in service rates, and extend the term of the FP contracts for one year from July 1, 2011, through June 30, 2012 at a maximum annual contract sum of \$39,802,789.
- 2. Delegate authority to the DCFS Director or Director's designee to execute Form Amendments substantially similar to Attachment A with the FP contractors identified in Attachment B.
- 3. Authorize and delegate authority to the DCFS Director or Director's designee to execute

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amendments to increase or decrease the maximum annual contract sum for the estimated cost of future unanticipated work within the scope of the contract, not to exceed 10% of the maximum annual contract sum for the remaining contract term through June 30, 2012, (a) applicable Federal, State, and County contracting regulations are observed; (b) sufficient funding is available; (c) prior County Counsel and CEO approvals are obtained; and (d) the DCFS Director notifies your Board and the CEO in writing within ten (10) workdays of executing such Contract Amendments.

4. Authorize and delegate authority to the DCFS Director or Director's designee to execute amendments to decrease the maximum annual contract sum in the event of budget allocation reductions provided that: (a) applicable Federal, State, and County contracting regulations are observed; (b) sufficient funding is available; (c) prior County Counsel and CEO approvals are obtained; and (d) the DCFS Director notifies your Board and the CEO in writing within ten (10) workdays of executing such Contract Amendments.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

The purpose and justification of these actions is to request approval: (1) to add \$9,717,848 to the FP contracts for FY 2010-11 commensurate with an increase in FP services without an increase in rates, which will increase the FP Contracts by approximately 32 percent of the aggregate contract amount; (2) to extend the term of the FP contracts for one year from July 1, 2011 through June 30, 2012; and (3) to increase the maximum annual contract sum for future FP services, if needed. The recommended actions are consistent with your Board's February 3, 2009 approval of the Title IV-E Waiver Implementation Plan, Edition 2, authorizing DCFS to execute amendments to implement UFA, TDM, and ARS services to the FP Contracts that were executed in April 2009.

The UFA, TDM, and ARS services establish the use of mental health, substance abuse, and domestic violence experts to provide comprehensive assessments. The ERCP staff uses information from the assessments, and other investigative factors, to determine risk and safety, and to connect families to treatment and ancillary community services (e.g., homeless services), including FP services, and keep children in home when safe and appropriate, rather than placing children in out-of-home care. Included with UFA, TDM, and ARS services are limited emergency Inhome Outreach Counseling, Teaching and Demonstrating Homemaker Services, and emergency funds up to \$500 per family, which are available to ERCP staff to assist families. Without your Board's approval, these services cannot be expanded to assist ERCP and DCFS regional office staff.

<u>Implementation of Strategic Plan Goals</u>

The recommended actions are consistent with the principles of the Countywide Strategic Plan, Goals 5 (Children and Families' Well-Being), 7 (Health and Mental Health) and 8 (Public Safety). These goals will be accomplished by providing more preventative services; increasing the number and array of services to allow more children to remain safely in their home; reducing the reliance on out-of-home care through the provision of intensive, focused, individualized services; reducing the number of children and their length of stay in congregate care while ensuring that individualized case planning and appropriate community alternatives are in place; and reducing the timelines to permanency.

Strategic Asset Management Principles Compliance

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RETROACTIVE CONTRACTS REVIEW COMMITTEE

Children and Family Services met with the Retroactive Contracts Review Committee (RCRC) on March 8, 2011, to present the Corrective Action Plan (CAP) developed by DCFS to prevent the recurrence of future retroactive contracting in DCFS contracts. The CAP was reviewed and approved by the RCRC with minor additions, including: 1) requiring managers to sign a statement acknowledging that they understand the policies and procedures regarding retroactive contracting and that violation of these policies/procedures may lead to disciplinary action, and 2) details regarding monitoring of contract spending. The RCRC inquired as to the length of time between the incident and the still ongoing investigation the Department is conducting. DCFS' response is that they acknowledge the prolonged period of time before any corrective action was undertaken, but attribute this to the fact that it took time for the retroactive problem to surface. DCFS indicates that, as soon as the problem surfaced, they initiated the investigation to identify the problems and potential solutions.

FISCAL IMPACT/FINANCING

The total cost of the amendments for FY 2010-11 is \$9,717,848, of which 8,510,324 is financed using Title IV-E Waiver reinvestment funds, and \$1,207,524 in AB2994 funds. The Title IV-E Waiver reinvestment funds consist of 36.6 percent (\$3,114,779) Federal revenue, 32.8 percent (\$2,791,386) State revenue, and 30.6 percent (\$2,604,159) Net County Cost (NCC) and are a continuation of the Title IV-E Waiver Second Sequence Strategy, Edition 2, approved by your Board on February 3, 2009. AB 2994 funds are a County Trust Fund for the purpose of funding Child Abuse and Neglect Prevention. Sufficient funding is included in the Department's FY 2010-11 Adopted Budget.

The cost for the additional year, from July 1, 2011, through June 30, 2012, is \$39,802,789 and will be financed using 14 percent (\$5,572,390) Federal revenue, 32 percent (\$12,736,892) State revenue, and 54 percent (\$21,493,506) NCC. The cost for the additional year includes the original contract amount of \$30,084,941 plus a continuation of the above referenced amendment amount of \$9,717,848 funded exclusively with Title IV-E waiver funds. Sufficient funding is included in the Department's FY 2011-12 Budget.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The current FP Contracts were approved by your Board on July 26, 2005, and August 16, 2005 effective on the date of execution by the DCFS Director through June 30, 2008. On June 26, 2007, your Board approved DCFS' plan to pilot UFA, TDM, and ARS services at its Compton office through the use of an existing FP Contract, which were set up directly by the contractor or through subcontractors.

On June 24, 2008, your Board approved the extending FP services for two years (July 1, 2008 through June 30, 2010), with an option for the DCFS Director to extend one additional year, under delegated authority, at the maximum annual cost of \$30,084,941. DCFS' Director extended these Contracts, effective July 1, 2010 through June 30, 2011.

On February 3, 2009, your Board approved the Title IV-E Child Welfare Waiver, Capped Allocation

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Demonstration Project (CADP) Implementation Plan, Second Sequence Strategy, Edition 2, in accordance with the Title IV-E Waiver Demonstration Capped Allocation Project Five-Year County Plan. Your Board also approved the use of \$4,000,000 by DCFS and the use of \$191,000 by Probation from the Provisional Financing Uses Account to: (1) implement the CADP Implementation Plan, Edition 2; and (2) amend the FP Contracts to implement UFA services for Mental Health, consistent with your Board's action on July 26, 2005. This Board letter delegated authority to DCFS to amend the existing Family Preservation contracts to add these services. Facilitating DCFS' compliance with your Board's motion and instruction to DCFS on July 26, 2005.

AB 2994 authorized the establishment of a County Trust Fund for the purpose of funding Child Abuse and Neglect Prevention.

The FP Contracts contain TDM and ARS services, the cost of which is included in the FP base rate. With the 2009 amendment, UFA-linked TDM services with a separate rate were also added to the FP contracts. The UFA, TDM, ARS services contained in the FP Contracts are based on the up-front assessment pilot program conducted at DCFS' Compton office. DCFS piloted the services through the use of an existing FP contract to better serve families and to connect them to treatment and ancillary community services, including FP, rather than placing children in out-of-home care. The services comply with Welfare and Institutions Code Section 16500.5 regarding Family Preservation Services as they facilitate an improved delivery of the critical Promoting Safe and Stable Families (PSSF) services.

On March 15, 2011 CDSS authorized DCFS to extend the term of the Promoting Safe and Stable Families (PSSF) and Child Abuse Prevention Intervention and Treatment (CAPIT) contracts, under Manual of Policies and Procedures (MPP) Section 23-650.1.18, unique circumstances of which these FP program contracts are a part effective July 1, 2011 through December 31, 2013 (Attachment C).

While CDSS contracting regulations, Purchase of Service, 23-600, are silent on decreases, these FP contracts contain standard Budget Reduction and Termination for Non-Appropriation of funds clauses. DCFS is requesting your Boards approval to further reduce these FP contracts if Federal, State or County budget curtailments occur. Any reduction amendments would comply with applicable Federal, State, and County contracting regulations; with prior approval from County Counsel and the CEO.

The FP contractors are in compliance with all Board and CEO requirements. County Counsel and CEO reviewed this Board letter and the Form Amendment in Attachment A. County Counsel approved the Form Amendment in Attachment A as to form. The County has no obligation to pay for any services exceeding the maximum contract sum. The FP contractors will not be asked to perform services that exceed the amount of the Contracts.

DCFS presented to the Retroactive Contract Review Committee as required by your Board on March 8, 2011, and obtained approval on March 31, 2011, to proceed with Board filing. The events leading up to the retroactive contracts consist of the following:

- Feb 2010, an executive decision was made to increase amounts for Family Preservation contracts, totaling \$14,416,674, which represents a 48 percent increase.
- Shortly thereafter, State budget cuts required the Department to reconsider the amount available to augment the Family Preservation contracts. Amendment documents were drafted pending

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finalization of the budget.

- May 2010, a budget with allocations for each FP contractor was submitted to the Department's Contracts section.
- August 2010, revisions were made to the Board letter at the request of the program manager, thus initiating a second sequence of reviews. This review included additional questions regarding the available budget and further clarification of certain program elements in the Board letter. These questions were not resolved until on or about November 16, 2010.
- November 2010, program management asked Contracts management to move the Board letter from a planned December Board meeting to a January date.
- January 2011, one or more FP contractors were in a retroactive situation, as they were continuing to provide services despite having exhausted their contract amount.

Our initial review indicated that around the beginning of the contract year, July 1, 2010, contractors were informed of the plan to increase contract amounts and some or all contractors were authorized to begin delivering services at a rate commensurate with the anticipated increase to their contract amounts. Apparently believing that Board approval would be received prior to contract amounts being fully utilized, contractors continued to be authorized to provide services and submit invoices at a monthly expenditure rate greater than the annual contract amount could accommodate.

As mentioned above, some contractors subsequently exhausted their full contract amount prior to the filing and approval of the necessary Board letter, thus leading to the retroactive situation. Following our initial review, there was no clear determination whether a specific individual or individuals were culpable of authorizing retroactive work or promoting a retroactive situation. Therefore, the Department is conducting an investigation to identify those responsible for authorizing the higher rates of billing and appropriate disciplinary actions will be taken as warranted.

CONTRACTING PROCESS

DCFS released a Request for Proposal on March 25, 2005, to solicit proposals for FP services throughout the County, and of the 224 proposals received, 81 proposals from 39 Proposers were tentatively selected and recommended to your Board. On July 26, 2005, your Board approved the FP Contracts, which were effective on the date of execution by the DCFS Director, and continued through June 30, 2008.

The July 26, 2005 Board Minutes your Board instructed DCFS and the CEO (CAO) to identify ongoing funding sources for further expansion of community-based Family Support and Family Preservation; and to report to the Board in 60 days on its progress (Attachment D). As a part of its compliance to this Board instruction, DCFS established a pilot in the Compton Office with the FP contractors for UFA services. UFA payment rates were negotiated with the FP Contractors based in part on: 1) the rates established for the Compton UFA Pilot; 2) analysis of surveys of the FP contractors for these services; and 3) an analysis of service rate data collected by DCFS. The final number of slots and rates for UFA, TDM and ARS components of FP services were negotiated with the FP Contractors. These services were added to the FP contracts via amendments using delegated authority authorized by your Board on February 3, 2009.

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The quantity of these services and the rates established were reasonable and necessary, as determined by DCFS. The analysis of the Compton UFA Pilot rates together with the survey of the FP contractors, plus DCFS' assessment of countywide service needs, address the reasonableness of the amount of services required to satisfy the needs, and address the rates, which were determined to be in line with prevailing rates for similar services. The need has been established, as DCFS, its stakeholders, and supporters all agree that the UFA, TDM, ARS and FP services are critical tools in achieving the best outcomes for children and families.

On March 15, 2011, DCFS received approval from the CDSS to extend the term of the current PSSF/Child Abuse and Neglect Prevention Intervention and Treatment (CAPIT) services contracts through December 31, 2013, to facilitate completion of the Safe and Stable Families Program (SSFP) community based services contract redesign. PSSF services include FP, Adoption Promotion and Support Services (APSS), and Family Support (FS) services.

The Department has evaluated these services and determined that the Living Wage Program (County Code Chapter 2.201) does not apply to the recommended Form Amendment. The Department has determined that a Cost-of-Living Adjustment (COLA) provision was not required for these Contracts.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

If the recommended actions are not approved by your Board, the County will not be able to provide Family Preservation Services in several Service Planning Areas (SPA) throughout the County. In recognition of the critical nature of these services as a part of the County's Promoting Safe and Stable Families Program, DCFS did not issue stop work notices when it discovered the retroactive contract issue.

CONCLUSION

Upon approval by the Board of Supervisors, it is requested that the Executive Officer/Clerk of the Board send an adopted copy of the Board Letter to:

Department of Children and Family Services Attention: Armand Montiel, Assistant Division Chief 425 Shatto Place, Room 400 Los Angeles, California 90020 The Honorable Board of Supervisors 4/19/2011 Page 7

Respectfully submitted,

ANTONIA JIMÉNEZ

Acting Director

AJ:AM:DLF:dm

Enclosures

c: Attachments (4)

c: Chief Executive Officer County Counsel Executive Officer, Board of Supervisors

ATTACHMENT A



AMENDMENT NUMBER XXXXXXX

TO

XXXXXXXXXX PROGRAM – CFDA #93.556

CONTRACT NUMBER 0X-0XX-XX

WITH

XXXXXXXXXXXXXXXXXXXXX

AMENDMENT NUMBER XXXXX TO FAMILY PRESERVATION PROGRAM – CFDA #93.556 CONTRACT NUMBER XX-XXX-XX

This	Amendment Nu	mber Seven	("Amendment") to	Family	Preservation	(FP)	Program
Cont	ract, ("Contract")	adopted by the	e Board of Supervis	ors on _	, is ma	de and	entered
into I	by and between C	County of Los A	Angeles, ("COUNT)	("), and 2	XXXXXX, ("CO	NTRA	CTOR"),
this _	day of		<u>,</u> 2011.				

WHEREAS, COUNTY and CONTRACTOR are parties to the Contract and CONTRACTOR has been providing FP services to the COUNTY;

WHEREAS, Title IV-E and AB 2994 Child Abuse and Neglect Prevention, Intervention and Treatment (CAPIT) funds are available to increase the Contract budget commensurate with an increase in Up-front Assessments (UFA), Team Decision Making (TDM), Alternative Response Services (ARS), and FP services;

WHEREAS, on June 26, 2007, the Board of Supervisors approved DCFS' plan to pilot UFA, TDM and ARS services at its Compton office through its FP contractors;

WHEREAS, on February 3, 2009, the Board of Supervisors approved DCFS' request to amend the FP contracts to add UFA, TDM and ARS services;

WHEREAS, this Amendment is prepared pursuant to the provisions set forth in Section 8.0, STANDARD TERMS AND CONDITIONS, Subsection 8.4.2, Change Notice and Amendments;

WHEREAS, COUNTY needs sufficient time to develop and implement an integrated service delivery contract solicitation model, Safe Children and Strong Families (SCSF) Community Based Services Contract as its Safe and Stable Families Program (SSFP), which is intended to establish seamless, one stop sources for a continuum of services; and,

WHEREAS, the California Department of Social Services (CDSS) has approved the COUNTY's request to extend the term of the existing Contract from July 1, 2011, through December 31, 2013; and

NOW, THEREFORE, in consideration of the foregoing and mutual consent herein contained. COUNTY and CONTRACTOR hereby agree to amend the Contract as follows:

- 1. **Section 4.0 TERM OF CONTRACT**, Sub-section 4.1.3 is added to read as follows:
 - 4.1.3 The term of the Contract shall be extended for one (1) additional year effective July 1, 2011 through June 30, 2012, unless terminated earlier as provided herein.
- 2. **Section 5.0 CONTRACT SUM**, Subsection 5.3 is amended to read as follows:
 - 5.3 The total amount payable under this Contract is \$XXXXXXX, hereinafter referred to as "Maximum Contract Sum." The maximum amount payable under

this Contract for each of the Contract years shall not exceed \$XXXXX for FY 2005-06, and \$XXXXx for FY 2006-07, and \$XXXXX for FY 2007-08, and \$XXXXXXXX for FY 2008-09, and \$XXXX for FY 2009-10, and \$XXXXX for FY 2010-11, and \$XXXXX for FY 2011-12, hereinafter referred to as "Maximum" Contract Sum" to provide the required FP services in the XXXXXXX, DCFS office that the CONTRACTOR shall serve.

- 3. **Section 8.33 NOTICES**, is amended to read as follows:
 - Unless otherwise specifically provided in this Contract, all notices to COUNTY shall be given in writing, sent by electronic or first class mail, by enclosing the same in a sealed envelope addressed to the intended party and by depositing such envelope with postage prepaid in the United States Post Office or any substation or public letterbox. All notices to COUNTY shall be sent by first class mail in duplicate addressed to the following:

County of Los Angeles Department of Children and Family Services Contracts Administration Division Attention: Assistant Division Chief, 425 Shatto Place, Room 400 Los Angeles, California 90020

Email: XXXXXX

Unless otherwise specifically provided in this Contract, all notices to CONTRACTOR shall be given in writing, by enclosing the same in a sealed envelope addressed to the intended party and by depositing such envelope with postage prepaid in the United States post Office or any substation or public letterbox, or via electronic mail. All notices to CONTRACTOR shall be sent to CONTRACTOR as indicated on Exhibit 28B-1, Contractor's Administration or such other person and/or location as may hereinafter be designated in writing by CONTRACTOR.

- 4. Exhibit B-8, Supplemental Budget for July 1, 2010 through June 30, 2011, and Exhibit B-9, Supplemental Budget for July 1, 2011 through June 30, 2012, and are attached hereto and made part of Exhibit B, Program Budget.
- 5. Exhibit 28B-1, Contractor's Administration is attached hereto and made part of this Contract.

ALL OTHER TERMS AND CONDITIONS OF THIS CONTRACT SHALL REMAIN IN FULL FORCE AND EFFECT.

AMENDMENT NUMBER XXXX TO FAMILY PRESERVATION PROGRAM – CFDA #93.556 CONTRACT NUMBER XX-XXX-XX

IN WITNESS WHEREOF, the Board of Supervisors of the COUNTY of Los Angeles has caused this Amendment Number Seven to be subscribed on its behalf by the Director of the Department of Children and Family Services and the CONTRACTOR has caused this Amendment Number Seven to be subscribed on its behalf by its duly authorized officer(s) as of the day, month and year first above written. The person(s) signing on behalf of the CONTRACTOR warrants under penalty of perjury that he or she is authorized to bind the CONTRACTOR in this Contract.

COUNTY OF LOS ANGELES

	ANTONIA JIMÉNEZ, ACTING DIRECTOR Department of Children and Family Services
	CONTRACTOR
	Ву
	Name
	Title
	Ву
	Name
	Title
APPROVED AS TO FORM:	Tax Identification Number
BY THE OFFICE OF COUNTY COUNSEL ANDREA SHERIDAN ORDIN	
BY <u>Signature on File</u> Kathy Bramwell Principal Deputy County Counsel	

						1	2	3	4 = 2 + 3	5 = 1 + 4	6 = 5
		DCFS Office	Agency Name	Contract	FY 09/10	ORIGINAL FY	UFA	UFA	FY 10-11	FY 10-11	FY 11-12
				Number	Expenditures	2010-2011	Contracts	Contracts	NET	FINAL	FINAL
						MAXIMUM	Funded by	Funded by	CHANGE	MAXIMUM	MAXIMUM
						ANNUAL	Title IV-E	AB 2994		ANNUAL	ANNUAL
						CONTRACT	Waiver	7.2 200 .		CONTRACT	CONTRACT
						SUM	Walver			AMOUNT	AMOUNT
			ACCICTANCE I FACILE OF CC			00141				AMOUNT	AMOUNT
1	1	METRO NORTH	ASSISTANCE LEAGUE OF SC	04-025-1	659,391.00	461,040	301,270	0	301,270	762,310	762,310
2	2	PASADENA	ASSISTANCE LEAGUE OF SC	04-025-3	569,490.23	409,850	261,679	0	261,679	671,529	671,529
3	3	POMONA	ASSISTANCE LEAGUE OF SC	04-025-4	561,055.47	467,731	193,219	0	193,219	660,950	660,950
4	4	SAN FERNANDO VA	ASSISTANCE LEAGUE OF SC	04-025-2	652,655.00	492,824	146,592	0	146,592	639,416	639,416
5		SAN FERNANDO VA	ASSISTANCE LEAGUE OF SC	05-028-1	·	52,299	0	0	0	52,299	52,299
6	5	BELVEDERE	BIENVENIDOS CHILDRENS CENTER	04-025-5	561,360.67	351,300	159,156	173,193	332,349	683,649	683,649
7		BELVEDERE	BIENVENIDOS CHILDRENS CENTER	05-028-2	42,912.56	63,387	0	0	0	63,387	63,387
8	6	GLENDORA	BIENVENIDOS CHILDRENS CENTER	04-025-6	578,745.86	470,039	71,438	145,527	216,965	687,004	687,004
9	7	SAN FERNANDO VA	BOYS AND GIRLS CLUB OF SFV	05-027-3	446,229.00	316,932	11,913	0	11,913	328,845	328,845
10		SAN FERNANDO VA	BOYS AND GIRLS CLUB OF SFV	05-028-3	153,760.31	226,380	0	0	0	226,380	226,380
11	8	LAKEWOOD	CAMBODIAN ASSOCIATION OF AMERICA	04-025-8	731,482.71	698,850	211,073	0	211,073	909,923	909,923
12	9	WATERIDGE	CHILD ALLIANCE, INC.	04-025-32	502,819.00	374,469	177,889	25,243	203,132	577,601	577,601
13	10	SANTA CLARITA	CHILD AND FAMILY CENTER	05-027-1	592,075.66	316,932	461,131	0	461,131	778,063	778,063
14	11	LANCASTER	CHILDRENS CENTER OF THE AV	04-025-10	597,029.49	462,461	184,992	0	184,992	647,453	647,453
15	12	PALMDALE	CHILDRENS CENTER OF THE AV	04-025-9	513,240.76	399,980	71,728	0	71,728	471,708	471,708
16	13	LAKEWOOD	CHILDRENS INSTITUTE, INC	04-025-12	877,492.63	698,850	253,397	99,940	353,337	1,052,187	1,052,187
17	14	TORRANCE	CHILDRENS INSTITUTE, INC	04-025-13	517,846.30	368,363	150,020	22,792	172,812	541,175	541,175
18	15	COUNTYWIDE	CHINATOWN SERVICE CENTER	04-025-11	485,476.42	499,519	49,054	0	49,054	548,573	548,573
19	16	LAKEWOOD	CITY OF LONG BEACH	04-025-14	756,609.00	698,850	0	0	0	698,850	698,850
20		LAKEWOOD	CITY OF LONG BEACH	05-027-10	297,519.82	376,631	0	0	0	376,631	376,631
21		LAKEWOOD	CITY OF LONG BEACH	05-028-5	484,792.00	538,045	0	0	0	538,045	538,045
22	17	WATERIDGE	DREW CHILD DEVELOPMENT	05-027-8	418,979.45	316,932	106,762	25,243	132,005	448,937	448,937
23	18	GLENDORA	EAST VALLEY BOYS AND GIRLS CLUB	04-025-7	588,511.04	470,039	130,328	0	130,328	600,367	600,367
24	19	METRO NORTH	EL CENTRO DEL PUEBLO	04-025-15	546,058.15	461,040	232,096	0	232,096	693,136	693,136
25	20	CENTURY	EL CENTRO DEL PUEBLO	04-025-17	670,610.31	567,349	163,509	0	163,509	730,858	730,858
26	21	HAWTHORNE	EL CENTRO DEL PUEBLO	04-025-18	454,263.00	352,136	140,907	0	140,907	493,043	493,043
27	22	WATERIDGE	EL CENTRO DEL PUEBLO	04-025-16	466,047.09	374,469	244,907	0	244,907	619,376	619,376
28	23	GLENDORA	FIVE ACRES BOYS AND GIRLS	04-025-19	495,173.02	470,039	15,361	0	15,361	485,400	485,400

						1	2	3	4 = 2 + 3	5 = 1 + 4	6 = 5
		DCFS Office	Agency Name	Contract	FY 09/10	ORIGINAL FY	UFA	UFA	FY 10-11	FY 10-11	FY 11-12
				Number	Expenditures	2010-2011	Contracts	Contracts	NET	FINAL	FINAL
						MAXIMUM ANNUAL	Funded by Title IV-E	Funded by AB 2994	CHANGE	MAXIMUM ANNUAL	MAXIMUM ANNUAL
						CONTRACT	Waiver	AD 2994		CONTRACT	CONTRACT
						SUM				AMOUNT	AMOUNT
29	24	PASADENA	FIVE ACRES BOYS AND GIRLS	04-025-20	389,585.95	409,850	68,613	0	68,613	478,463	478,463
30			FLORENCE CRITTENTON	04-025-21	677,762.35	698,850	28,472	0	28,472	727,322	727,322
31		HAWTHORNE	GUIDANCE COMMUNITY DEVELOPMENT	04-025-24	514,890.12	352,136	191,876	8,819	200,695	552,831	552,831
32			HELPLINE YOUTH COUNSELING, INC.	04-025-25	509,288.32	437,369	142,256	0,013	142,256	579,625	579,625
33			HILLSIDES	04-025-26	519,575.35	461,040	8,512	0	8,512	469,552	469,552
34			HILLSIDES	04-025-27	435,798.64	409,850	0	0	0,01=	409,850	409,850
35	30	BELVEDERE	HUMAN SERVICES ASSOCIATION	04-025-28	449,655.14	351,300	26,698	0	26,698	377,998	377,998
36		BELVEDERE	HUMAN SERVICES ASSOCIATION	05-028-6	-	63,387	0	0	0	63,387	63,387
37	31	SANTA FE SPRINGS	HUMAN SERVICES ASSOCIATION	04-025-29	463,268.02	437,369	223,784	0	223,784	661,153	661,153
38	32	METRO NORTH	IMCES *	05-027-2	465,793.00	316,932	111,750	44,757	156,507	473,439	473,439
39	33	SAN FERNANDO VA	IMCES *	05-027-5	449,031.94	316,932	96,740	50,142	146,882	463,814	463,814
40	34	TORRANCE	INSTITUTE FOR BLACK PARENTING	04-025-30	460,853.52	368,363	244,487	0	244,487	612,850	612,850
41	35	COMPTON	INSTITUTE FOR MAXIMUM HUMAN	05-028-7	299,840.56	135,828	128,592	0	128,592	264,420	264,420
42	36	WATERIDGE	INSTITUTE FOR MAXIMUM HUMAN	04-025-31	461,399.20	374,469	300,257	0	300,257	674,726	674,726
43	37	TORRANCE	NATIONAL COUNCIL ON ALCOHOL AND	04-025-50	484,597.11	368,363	149,330	22,792	172,122	540,485	540,485
44	38	GLENDORA	PACIFIC CLINICS	04-025-34	506,841.14	470,039	67,702	0	67,702	537,741	537,741
45	39	METRO NORTH	PARA LOS NINOS	05-027-6	493,820.00	316,932	99,649	40,347	139,996	456,928	456,928
46		METRO NORTH	PARA LOS NINOS	05-028-9	53,070.53	144,107	0	0	0	144,107	144,107
47	40	WATERIDGE	PARA LOS NINOS	04-025-35	387,210.58	374,469	107,979	25,243	133,222	507,691	507,691
48	41	BELVEDERE	PENNY LANE	04-025-38	393,384.86	351,291	29,750	0	29,750	381,041	381,041
49	42	LANCASTER	PENNY LANE	04-025-36	443,893.37	462,461	61,424	0	61,424	523,885	523,885
50	43	PALMDALE	PENNY LANE	04-025-33	447,551.25	399,980	72,349	0	72,349	472,329	472,329
51	44	SANTA FE SPRINGS	PENNY LANE	04-025-37	361,226.09	437,369	0	0	0	437,369	437,369
52	45	TORRANCE	PERSONAL INVOLVEMENT CENTER	04-025-41	416,727.22	368,363	136,619	22,792	159,411	527,774	527,774
53	46	CENTURY	PERSONAL INVOLVEMENT CENTER	04-025-39	677,777.17	567,349	0	33,068	33,068	600,417	600,417
54	47	HAWTHORNE	PERSONAL INVOLVEMENT CENTER	04-025-40	454,938.00	352,136	72,164	58,802	130,966	483,102	483,102
55	48	WATERIDGE	PERSONAL INVOLVEMENT CENTER	04-025-42	469,269.95	374,469	111,844	25,243	137,087	511,556	511,556
56	49	METRO NORTH	PICO UNION/CALIFORNIA HOSP	05-028-4	465,856.55	316,932	186,874	40,347	227,221	544,153	544,153

		DCFS Office	Agency Name	Contract Number	FY 09/10 Expenditures	1 ORIGINAL FY 2010-2011 MAXIMUM ANNUAL CONTRACT SUM	UFA Contracts Funded by Title IV-E Waiver	UFA Contracts Funded by AB 2994	4 = 2 + 3 FY 10-11 NET CHANGE	5 = 1 + 4 FY 10-11 FINAL MAXIMUM ANNUAL CONTRACT AMOUNT	6 = 5 FY 11-12 FINAL MAXIMUM ANNUAL CONTRACT AMOUNT
57	50	BELVEDERE	PLAZA COMMUNITY CENTER	04-025-43	505,396.19	351,300	221,187	0	221,187	572,487	572,487
58		BELVEDERE	PLAZA COMMUNITY CENTER	05-028-8	58,281.96	63,387	0	0	0	63,387	63,387
59	51	POMONA	POMONA UNIFIED SCHOOL DISTRICT	04-025-44	545,348.58	467,731	82,823	0	82,823	550,554	550,554
60	52	POMONA	POMONA VALLEY YOUTH EMPLOYMENT	05-027-4	405,133.00	316,932	169,910	0	169,910	486,842	486,842
61	53	COMPTON	PROJECT IMPACT	04-025-46	571,690.72	396,468	140,721	46,937	187,658	584,126	584,126
62	54	WATERIDGE	PROJECT IMPACT	04-025-45	412,233.73	374,469	71,730	29,653	101,383	475,852	475,852
63	55	POMONA	SANTA ANITA FAMILY SERVICES	04-025-47	444,610.47	467,731	37,125	0	37,125	504,856	504,856
64	56	SAN FERNANDO VA	SFV COMMUNITY MENTAL HEALTH	04-025-48	596,277.33	492,824	222,853	0	222,853	715,677	715,677
65	57	COMPTON	SHIELDS FOR FAMILIES	04-025-49	424,517.00	396,468	142,074	0	142,074	538,542	538,542
66		COMPTON	SHIELDS FOR FAMILIES	05-027-7	492,083.00	316,932	0	0	0	316,932	316,932
67		COMPTON	SHIELDS FOR FAMILIES	05-028-10	235,108.40	316,932	0	0	0	316,932	316,932
68	58	GLENDORA	SPIRITT FAMILY SERVICES	04-025-51	559,430.03	470,039	146,427	46,035	192,462	662,501	662,501
69	59	SANTA FE SPRINGS	SPIRITT FAMILY SERVICES	04-025-52	588,367.92	437,369	63,827	80,687	144,514	581,883	581,883
70	60	WATERIDGE	TRIANGLE CHRISTIAN SERVICES, INC.	05-027-9	403,594.76	316,932	112,165	0	112,165	429,097	429,097
71	61	COUNTYWIDE	UNITED AMERICAN INDIAN	04-025-53	242,387.20	399,615	0	0	0	399,615	399,615
72	62	SAN FERNANDO VA	VALLEY TRAUMA	04-025-54	694,056.20	492,824	195,259	45,732	240,991	733,815	733,815
73		SAN FERNANDO VA		05-028-11	1,039.70	52,299	0	0	0	52,299	52,299
74	63	SANTA CLARITA	VALLEY TRAUMA	04-025-55	854,460.71	477,768	498,085	94,190	592,275	1,070,043	1,070,043
75	64	WEST LOS ANGELE		04-025-56	939,794.61	1,282,244	0	0	0	1,282,244	1,282,244
			Rounding			6	(4)	0	(4)	2	2
			TOTAL		35,348,343.39	30,084,941	8,510,324	1,207,524	9,717,848	39,802,789	39,802,789

^{*} Funding for FY 2011-12 will be held in abeyance pending the results of an audit conducted by the Auditor-Controller's office. DCFS will proceed with the FY 2010-11 amendment in order to ensure there is no break in service to current clients. DCFS will prepare a contigency plan for client services in the event IMCES is not funded in FY 2011-12.



STATE OF CALIFORNIA—HEALTH AND HUMAN SERVICES AGENCY DEPARTMENT OF SOCIAL SERVICES

744 P Street • Sacramento, CA 95814 • www.cdss.ca.gov



March 15, 2011

Ms. Kimberly A. Foster
Senior Contracts Manager
Contracts Administration Division
Department of Children and Family Services
County of Los Angeles
425 Shatto Place, #400
Los Angeles, CA 90020

Dear Ms. Foster:

SUBJECT: APPROVAL OF REQUEST TO EXTEND CURRENT PSSF/CAPIT CONTRACTS WHILE UNDERTAKING A NEW SOLICITATION FOR THE SAFE AND STABLE FAMILIES PROGRAM

Your letter of January 19, 2011, requests the prior approval of the California Department of Social Services (CDSS) for the Department of Children and Family Services (DCFS) to extend the Promoting the Safe and Stable Families (PSSF) and the Child Abuse and Neglect Prevention Treatment (CAPIT) contracts for an additional twenty-four (24) months beginning July 1, 2011 through June 30, 2013, with an option to extend an additional six (6) months if needed. The reason for the request per the letter is DCFS' plans, in accordance with the CDSS' County of Self Assessment (CSA) guideline and planning, to integrate the PSSF/CAPIT programs, into the redesign of the Safe and Stable Families Program (SSFP) services to meet needs of children/families for a seamless, one-stop source for a continuum of services. The regulations cited were the Manual of Policies and Procedures (MPP) Sections 23-621.15 and 23-650.1.18.

These regulations state:

23-621.15

Contracts for period longer than those stated above shall be allowed only if CDSS approval is obtained prior to the start of the procurement process.

23-650.1

Contracts may be negotiated without formal advertising when one or more of the following exists:

.18 Other situations, where unique circumstances necessitate procurement by negotiation, shall require prior CDSS approval and when necessary, federal agency approval.

The CDDS reviewed the letter dated January 19, 2011 and its attachments 1 through 3 to determine that DCFS continues with its solicitation for SSFP services for a five (5) year contract period. The extended contract period was previously approved by CDSS on April 28, 2010, as shown in Attachment 3 of your letter. It appears that the reasons for the approval of the five (5) year contract period remain; therefore, CDSS makes no changes to its prior approval.

Next CDSS turned to the primary request of your letter to extend the current contracts with the various programs (Adoption Promotion and Support Services, Child Abuse and Neglect Prevention Treatment, Family Preservation Services, and Family Support Services [PSSF/CAPIT]) to allow for a unified solicitation for the SSFP Services pursuant to regulation MPP Section 23-650.1.18, unique circumstances. As identified in your letter, various programs previously received approval by CDSS for contract extensions to allow a redesign of current services for the unified solicitation for SSFP services. The timeframes provided in Attachment 2 to your letter for the procedural steps necessary to procure the new services appear appropriate. Further, at this time it does not appear that federal agency approval is necessary. Additionally, CDSS confirmed that funding remains available for the PSSF/CAPIT programs pursuant to MPP Section 23-630.5. Therefore, CDSS approves your request to continue the current contracts through June 30, 2013 with an additional six (6) month extension period, if necessary, to allow for the unified solicitation for PSSF services subject to the following conditions:

1) Compliance with MPP Section 23-604 including, but not limited to, 23-604.4.41-.42

In conclusion, CDSS approves the extension of the current contracts to allow for the execution of the redesign pursuant to the MPP 23-650.1.18, unique circumstances. However, it does not appear to CDSS that the unique circumstances should continue past December 30, 2013. The unique circumstances exception is a limited exception, not intended for ongoing delays.

For questions or comments I may be reached at (916) 654-1871.

Sincerely,

DEBORAH PEARCE Chief, Contracts Bureau



MINUTES OF THE BOARD OF SUPERVISORS COUNTY OF LOS ANGELES, STATE OF CALIFORNIA

Violet Varona-Lukens, Executive Officer Clerk of the Board of Supervisors 383 Kenneth Hahn Hall of Administration Los Angeles, California 90012

Chief Administrative Officer
Director of Children and Family Services

At its meeting held July 26, 2005, the Board took the following action:

22 and 23

The following items were called up for consideration:

22

The Director of Children and Family Services' attached recommendation to approve the use of form contracts for the provision of Family Support (FS), Family Preservation (FP), and Adoption Promotion and Support Services (APSS) with various agencies; authorize the Director to execute the contracts with the FS, FP and APSS agencies, effective August 1, 2005 or date of execution, whichever is later, through June 30, 2008, with maximum contract amounts over the three-year term of the agreements to be \$9,314,298, \$80,614,538 and \$11,975,820, respectively, for a total three-year term cost of \$101,904,656, financed using 76% Federal and State funding and a 24% net County cost of \$24,184,361; also authorize the Director to execute amendments to increase or decrease the maximum contract amount by no more than 10% of the original maximum contract amount, and if necessary, to accommodate an increased or decreased service need; and

23

The Director of Children and Family Services' attached recommendation to approve the use of form contracts for the provision of Family Support (FS) and Family Preservation (FP) services with various agencies; authorize the Director to execute the contracts with the FS and FP agencies, effective August 1, 2005 or date of execution, whichever is later, through June 30, 2008, with maximum contract amount over the three-year term of the agreements to be \$1,776,000 and \$10,500,000, respectively with a net County cost of \$12,276,000; and authorize the Director to execute amendments to increase or decrease the maximum contract amount by no more than 25% of the original maximum contract amount, if necessary, to accommodate an increased or decreased service.

(Continued on Page 2)

The following statement was entered into the record for Supervisor Knabe:

"In accordance with the Department of Children and Family Services' goal of improved outcomes in safety, permanency and a reduced reliance on detentions, today we have before us requests to approve a total of 94 contracts for the provision of a comprehensive range of community-based services to children and families throughout Los Angeles County.

"The money to assist these needy families comes from existing Federal, State and County funding streams earmarked for these specialized services. I believe that we need to continue efforts to look for opportunities to identify long term funding sources to serve both families at risk, who would benefit from family support services that would keep them out of the child welfare system, and help them stay together and flourish, as well as families already in the child welfare system that perhaps may require more in-depth service needs.

"Partnerships between County agencies and community agencies have proven to be critical to these efforts. I believe that further investment in these innovative service partnerships will improve the overall well-being of Los Angeles County children and families, and further enhance our support system for those families at risk.

"I therefore recommend that the Director of Children and Family Services and the Chief Administrative Officer be instructed to identify ongoing funding sources for the further expansion of community-based Family Support and Family Preservation; and report to the Board in 60 days on its progress."

Dr. David Sanders, Director, and Walter Chan, Contract Manager, Department of Children and Family Services, responded to questions posed by the Board.

Howard Jacobs and Rachel White, representing G.L.A.S.S., Eileen Freedman, Daryl Smith, LeRoy Chase, Jose De Sosa, representing the San Fernando Valley Boys and Girls Club, Dr. Lynn Yonekura and Richard Hume, representing California Hospital Medical Center, and other interested persons addressed the Board.

(Continued on Page 3)

22 and 23 (Continued)

After discussion, Supervisor Yaroslavsky made a motion that the Board take the following actions:

- Amend Supervisor Knabe's recommendation to instruct the Director of Children and Family Services and Chief Administrative Officer to identify ongoing funding sources for the further expansion of community-based Family Support and Family Preservation; and report back to the Board at the meeting of August 16, 2005; and
- 2. Adopt the Director of Children and Family Services' aforementioned recommendations.

In addition, Supervisor Antonovich requested the report back to include agencies' progress implementing their contracts effective August 1, 2005, and if an agency is not in compliance with their contract provisions what effect it would have on continued funding.

Supervisor Yaroslavsky's motion, seconded by Supervisor Antonovich, was unanimously carried (Supervisor Knabe being absent).

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Attachments

Copies distributed: Each Supervisor County Counsel